# SCHEDULE OF OPERATING PROGRAM BUDGET PERFORMANCE FOR THE YEAR ENDED JUNE 30, 2016

|                     | Adopted<br>Budget | Revised<br>Budget | Actual       | \$ Variance | % Actual to<br>Budget |  |
|---------------------|-------------------|-------------------|--------------|-------------|-----------------------|--|
| Revenues:           |                   |                   |              | <u> </u>    |                       |  |
| Member Assessments  | \$14,558,641      | \$14,558,641      | \$13,515,144 | \$1,043,497 | 92.8%                 |  |
| Other               | 646,753           | 646,754           | 792,690      | (145,936)   | 122.6%                |  |
| Total Revenues      | \$15,205,394      | \$15,205,395      | \$14,307,834 | \$897,561   | 94.1%                 |  |
| Expenses:           |                   |                   |              |             |                       |  |
| Personnel Expense   | \$7,890,362       | \$8,015,936       | \$8,020,489  | (\$4,553)   | 100.1%                |  |
| Chemicals           | 1,351,540         | 1,328,595         | 1,097,364    | 231,231     | 82.6%                 |  |
| Biosolids           | 248,038           | 319,952           | 322,230      | (2,278)     | 100.7%                |  |
| Utilities           | 2,282,887         | 2,235,042         | 1,964,520    | 270,522     | 87.9%                 |  |
| Other Non-Personnel | 3,182,568         | 3,181,445         | 2,903,231    | 278,214     | 91.3%                 |  |
| Contingency         | 250,000           | 124,425           | · · ·        | 124,425     | 0.0%                  |  |
| Total Expenses      | \$15,205,395      | \$15,205,395      | \$14,307,834 | \$897,561   | 94.1%                 |  |

## SCHEDULE OF OPERATING EXPENSES BY MAJOR CATEGORY FOR THE YEARS ENDED JUNE 30, 2016 AND 2015

|                     | June 30, 2016 |              | \$ Variance | % Variance |  |
|---------------------|---------------|--------------|-------------|------------|--|
|                     |               |              |             |            |  |
| Personnel Expense   | \$8,020,489   | \$7,670,282  | \$350,207   | 4.6%       |  |
| Chemicals           | 1,097,364     | 1,312,423    | (215,059)   | -16.4%     |  |
| Biosolids           | 322,230       | 379,989      | (57,759)    | -15.2%     |  |
| Utilities           | 1,964,520     | 1,843,218    | 121,302     | 6.6%       |  |
| Other Non-Personnel | 2,903,231     | 2,744,974    | 158,257     | 5.8%       |  |
| Total               | \$14,307,834  | \$13,950,886 | \$356,948   | 2.6%       |  |

See accompanying independent auditor's report.

# SCHEDULE OF PERSONNEL EXPENSE BY PROGRAM FOR THE YEAR ENDED JUNE 30, 2016

|                                     |    | Adopted<br>Budget |    | Revised<br>Budget |    | Actual     |    | Variance | % Actual to<br>Budget |  |
|-------------------------------------|----|-------------------|----|-------------------|----|------------|----|----------|-----------------------|--|
| Programs                            |    |                   |    |                   |    |            |    |          |                       |  |
| EWPCF                               | \$ | 6,068,141         | \$ | 6,193,715         | \$ | 6,223,873  | \$ | (30,158) | 100.5%                |  |
| Source Control                      |    | 647,052           |    | 647,052           |    | 576,224    |    | 70,828   | 89.1%                 |  |
| Remote Facilities                   |    |                   |    |                   |    |            |    |          |                       |  |
| Agua Hedionda Pump Station          |    | 171,820           |    | 171,820           |    | 181,751    |    | (9,931)  | 105.8%                |  |
| Buena Vista Pump Station            |    | 177,853           |    | 177,853           |    | 189,163    |    | (11,310) | 106.4%                |  |
| Buena Creek Pump Station            |    | 176,140           |    | 176,140           |    | 182,757    |    | (6,617)  | 103.8%                |  |
| Carlsbad Water Reclamation Facility |    | 521,657           |    | 521,657           |    | 537,520    |    | (15,863) | 103.0%                |  |
| Raceway Basin Pump Station          |    | 127,699           |    | 127,699           |    | 129,201    |    | (1,502)  | 101.2%                |  |
| Total Remote Facilities             |    | 1,175,169         |    | 1,175,169         |    | 1,220,392  |    | (45,223) | 103.8%                |  |
| Subtotal Operating Program          |    | 7,890,362         |    | 8,015,936         |    | 8,020,489  |    | (4,553)  | 100.1%                |  |
| Capital Program                     |    | 2,049,098         |    | 2,154,972         |    | 2,017,281  |    | 137,691  | 93.6%                 |  |
| Total Personnel                     | \$ | 9,939,460         | \$ | 10,170,908        | _  | 10,037,770 | \$ | 133,138  | 98.7%                 |  |

See accompanying independent auditor's report.

(6,445,099)

14,773,287

14,635,594

## SCHEDULE OF CONTINUING CAPITAL IMPROVEMENT PROGRAM APPROPRIATIONS AS OF AND FOR THE YEAR ENDED JUNE 30, 2016

CONTINUING **APPROPRIATIONS** ALLOCATED CONTINUING **APPROPRIATION** BEGINNING OF YEAR **FY 2016 NEW TRANSFERS PERSONNEL** TOTAL **BALANCES ON APPROPRIATIONS** BY PROJECT REPORTED **APPROPRIATIONS** IN(OUT) **EXPENSE CAPITAL EXPENSES** JUNE 30, 2016 JULY 1, 2016 \$ **SALARIES & BENEFITS** \$ 2,049,098 \$ 105,874 \$ (2,017,281) \$ - \$ 137,691 \$ **EWPCF CAPITAL ACQUISTIONS** 491,500 100,127 (519,086)72,541 72,539 AHPS CAPITAL ACQUISTIONS 114,000 (16,417)97,583 97,583 **BVPS CAPITAL ACQUISTIONS** 127,000 (95,931)31,069 31,069 **BCPS CAPITAL ACQUISTIONS** 76,000 (42,846)33,154 33,154 **CWRF CAPITAL ACQUISITIONS** 67,233 (31,541)35,692 35,692 **RBPS CAPITAL ACQUISITIONS** 33,000 55,000 (84,466)3,534 3,534 PLANNED ASSET REPLACEMENT 776,500 (93,360)603,555 (1,197,277)89,418 89,418 MAJOR PLANT REHAB PROGRAM 296,924 6,137,880 **Liquid Process Improvements** 2,306,429 5,656,000 (1,185,259)(936,214)6,137,880 Outfall 111,902 (50,910)13,093 (41,283)32,802 32,802 Solids Process Improvements 301 1,753,000 2,428,901 145,541 (458,897)3,868,846 3,868,846 **Energy Management** 60,811 388,000 130,194 121,974 (384,590)316,389 316,389 **General Improvements** 4,760 994,000 124,753 98,935 (311,946)910,502 910,502 **Engineering Services** 3,457,813 2,549,000 (1,413,281)737,259 (2,324,605)3,006,186 3,006,186 **Professional Services** 147,039 (147,039)Total Major Plant Rehab Program 11,340,000 6,089,055 (112,641)1,413,726 (4,457,535)14,272,605 14,272,605

Continued

TOTAL

See accompanying independent auditor's report.

15,096,331

6,122,055

# SCHEDULE OF CONTINUING CAPITAL IMPROVEMENT PROGRAM APPROPRIATIONS (CONTINUED) AS OF AND FOR THE YEAR ENDED JUNE 30, 2016

| BY MEMBER AGENCY                | CARLSBAD     | VISTA        | BUENA        | VALLECITOS   | LEUCADIA     | ENCINITAS  | TOTAL         |  |
|---------------------------------|--------------|--------------|--------------|--------------|--------------|------------|---------------|--|
| EWPCF CAPITAL ACQUISTIONS       | \$ 17,583    | \$ 18,280    | \$ 5,143     | \$ 16,263    | \$ 12,187    | \$ 3,083   | \$ 72,539     |  |
| AHPS CAPITAL ACQUISTIONS        | 30,153       | 67,430       | -            | -            | -            | -          | 97,583        |  |
| BVPS CAPITAL ACQUISTIONS        | 3,231        | 27,838       | -            | -            | -            | -          | 31,069        |  |
| BCPS CAPITAL ACQUISTIONS        | -            | -            | 33,154       | -            | -            | -          | 33,154        |  |
| CWRF CAPITAL ACQUISITIONS       | 35,692       | -            | -            | -            | -            | -          | 35,692        |  |
| RBPS CAPITAL ACQUISITIONS       | -            | 3,534        | -            | -            | -            | -          | 3,534         |  |
| PLANNED ASSET REPLACEMENT       | 21,675       | 22,533       | 6,340        | 20,048       | 15,022       | 3,800      | 89,418        |  |
| MAJOR PLANT REHAB PROGRAM       |              |              |              |              |              |            |               |  |
| Liquid Process Improvements     | 1,487,821    | 1,546,746    | 435,176      | 1,376,113    | 1,031,164    | 260,860    | 6,137,880     |  |
| Outfall                         | 16,217       | -            | 2,326        | 7,354        | 5,511        | 1,394      | 32,802        |  |
| Solids Process Improvements     | 937,809      | 974,949      | 274,301      | 867,395      | 649,966      | 164,426    | 3,868,846     |  |
| Energy Management               | 76,693       | 79,730       | 22,432       | 70,934       | 53,153       | 13,447     | 316,389       |  |
| General Improvements            | 220,705      | 229,447      | 64,555       | 204,135      | 152,964      | 38,696     | 910,502       |  |
| Engineering Services            | 728,699      | 757,559      | 213,139      | 673,987      | 505,039      | 127,763    | 3,006,186     |  |
| Total Major Plant Rehab Program | 3,467,944    | 3,588,431    | 1,011,929    | 3,199,918    | 2,397,797    | 606,586    | 14,272,605    |  |
| TOTAL                           | \$ 3,576,278 | \$ 3,728,046 | \$ 1,056,566 | \$ 3,236,229 | \$ 2,425,006 | \$ 613,469 | \$ 14,635,594 |  |

See accompanying independent auditor's report.